

Law Enforcement Framework Strategic Directions

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Kimberly Armstrong

Background

- **2001 - 2005**
 - MLA Policing Review
 - Special Constable Review (Peace Officers / Sheriffs)
 - Review of Private Security
 - Police Standards / Standardization
 - Common Communications (API3 / Radio)
 - ASIRT
- **March 2007 - *Roundtable on the Future of Policing***
 - Key concerns: civilian oversight and governance, the equitable provision of policing services and provincial leadership in the delivery of some of those services – proposed further discussion
- **2008 Throne Speech - develop integrated & innovative approach to policing in Alberta**
 - new models for service delivery, funding and enhanced accountability, and greater coordination and integration of law enforcement

Background

- **February 2010 - Minister's Mandate Letter**
- **March 2010 - A&P approved additional consultation**

Vision

To ensure policing services reflect the priorities of Albertans, is transparent and accountable in the delivery of services, and that the entire spectrum of available policing and public security resources are properly and appropriately utilized

Guiding Principles

- Collaboration among law enforcement partners
- Balanced allocation of law enforcement resources
- Efficient deployment of services
- Provincial leadership
- Equitable funding

Outcomes

- Community level flexibility
- Seamless delivery of services
- Consistent roles
- Consistent standards
- Enhanced capacity
- Openness and accountability
- Equitable access to law enforcement services

Strengthening Service Delivery

- community flexibility to meet local policing needs
- access to integrated specialized investigation services on a regional and province-wide basis
- clear, relevant and consistent roles, responsibilities and competencies for law enforcement

Strengthening Service Delivery – Strategic Directions

- 1. Capable, flexible community-based operational policing will be the foundation of modern law enforcement in Alberta***
 - Flexibility to address local needs
 - Access to specialized (local, regional, district, provincial)
- 2. The full continuum of law enforcement roles will be utilized to provide flexibility in policing approaches throughout the province***
 - Utilize full spectrum of LE options – creative solutions
 - The right person, with the right skills, performing the right job

Strengthening Service Delivery – Strategic Directions

3. Alberta Law Enforcement Response Teams (ALERT) will be the mechanism to coordinate and enhance the delivery of integrated, specialized policing services on a province-wide basis

- Strategic plan for integration based on; jurisdictional nature & complexity of crime; specialization required; scarcity of expertise; economies of scale; desire; funding

4. Law enforcement in Alberta will be intelligence led

- Strategic, future oriented and targeted approach
- CISA, CISC – CCIS / API3 / Radio System

Strengthening Service Delivery – Strategic Directions

5. Law enforcement in Alberta will be assessed using clear, strong standards and performance indicators

- Standards history / current status / challenges
- More rigorous standards / comparisons
- Selection, training & professional development
- College

Ensuring Accountability to Albertans

- trust and confidence through structures and processes that provide community input
- credible oversight mechanisms for addressing public concerns

Ensuring Accountability to Albertans – Strategic Directions

- 6. All municipalities will have adequate, transparent and meaningful community input into local policing needs and priorities***
 - Mechanisms & processes for community input into police
- 7. The police public complaint process will be effective and efficient***
 - Revamp police complaint & discipline process

Funding Law Enforcement Effectively

- transparent, equitable and sustainable
- better align funding responsibilities with services provided
- consider municipality size and ability to pay

Funding Law Enforcement Effectively – Strategic Direction

8. *Funding for law enforcement will be transparent, fairly distributed and sustainable*

- *Some communities do not pay direct costs for policing*
- *What is government's role/responsibility?*
- *The funding model should be based on the following principles:*
 - ***Fairness:*** *equitable levels of funding contribution and responsibility*
 - ***Sustainability:*** *account for municipalities' ability to pay*
 - ***New funds reinvested:*** *back into law enforcement throughout province*
 - ***Phased in:*** *over a reasonable period of time to ensure communities have the ability to address any impacts*

Thank You

Kimberly Armstrong

**Executive Director
Law Enforcement and Oversight Branch
Public Security Division**